

SIR Corp.

Condensed Interim Consolidated
Financial Statements
(Unaudited)

**For the 12-week and 36-week periods
ended May 10, 2026**

(in thousands of Canadian dollars)

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SIR Corp.
Condensed Interim Consolidated Statements of Financial Position
(Unaudited)

(in thousands of Canadian dollars)

	May 10, 2026 \$	August 31, 2025 \$
Assets		
Current assets		
Cash	7,655	13,429
Trade and other receivables (note 6(c))	9,713	8,602
Inventories	3,674	3,452
Prepaid expenses, deposits and other assets	4,070	2,352
Loans and advances	10	10
	<u>25,122</u>	<u>27,845</u>
Non-current assets		
Right-of-use assets – net (note 4)	57,447	53,949
Property and equipment	49,135	43,528
Goodwill and intangible assets	5,303	5,165
	<u>137,007</u>	<u>130,487</u>
Liabilities		
Current liabilities		
Trade and other payables	35,619	30,711
Current portion of long-term debt (note 5)	3,249	3,187
Current portion of lease obligation (note 4)	17,650	17,480
Current portion of Ordinary LP Units and Class A LP Units of the Partnership (note 6(b))	11,358	10,674
Current portion of provisions and other long-term liabilities (note 7)	10,467	7,387
	<u>78,343</u>	<u>69,439</u>
Non-current liabilities		
Long-term debt (note 5)	34,368	34,547
Long-term portion of lease obligation (note 4)	59,297	56,418
Loan payable to SIR Royalty Income Fund (note 6(a))	36,335	36,277
Provisions and other long-term liabilities	1,762	944
Ordinary LP Units and Class A LP Units of the Partnership (note 6(b))	130,295	121,295
	<u>340,400</u>	<u>318,920</u>
Shareholders' Deficiency		
Capital stock	20,357	20,357
Contributed surplus	490	280
Deficit	<u>(224,240)</u>	<u>(209,070)</u>
	<u>(203,393)</u>	<u>(188,433)</u>
	<u>137,007</u>	<u>130,487</u>

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

SIR Corp.**Condensed Interim Consolidated Statements of Operations and Comprehensive Income (Loss)**
(Unaudited)

(in thousands of Canadian dollars)

	12-week period ended		36-week period ended	
	May 10, 2026	May 4, 2025	May 10, 2026	May 4, 2025
	\$	\$	\$	\$
Corporate restaurant operations				
Food and beverage revenue (note 3)	69,716	64,828	202,579	189,030
Retail revenue	39	19	77	25
Gift card revenue	221	195	665	566
	69,976	65,042	203,321	189,621
Costs of corporate restaurant operations	60,270	55,717	178,204	168,072
Earnings from corporate restaurant operations	9,706	9,325	25,117	21,549
Corporate costs (note 7)	4,830	3,959	16,086	11,022
Earnings before interest and income taxes	4,876	5,366	9,031	10,527
Interest expense	553	890	1,688	2,247
Interest on loan payable to SIR Royalty Income Fund (note 6(a))	716	721	2,139	2,138
Interest expense (income) and other income expense (income) – net	17	230	(153)	551
Interest on lease obligation (note 4)	868	957	2,659	2,915
Change in amortized cost of Ordinary LP Units and Class A LP Units of the Partnership (note 6(b))	2,364	2,951	17,972	10,002
Income (loss) before income taxes	358	(383)	(15,274)	(7,326)
(Recovery of) provision for income taxes	(104)	30	(104)	30
Net income (loss) and comprehensive income (loss) for the period	462	(413)	(15,170)	(7,356)

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

SIR Corp.Condensed Interim Consolidated Statements of Changes in Shareholders' Deficiency
(Unaudited)

(in thousands of Canadian dollars)

	36-week period ended May 10, 2026			
	Capital stock \$	Contributed surplus \$	Deficit \$	Total \$
Balance – Beginning of period	20,357	280	(209,070)	(188,433)
Stock-based compensation (note 7)	-	210	-	210
Net loss and comprehensive loss for the period	-	-	(15,170)	(15,170)
Balance - End of period	20,357	490	(224,240)	(203,393)

	36-week period ended May 4, 2025			
	Capital stock \$	Contributed surplus \$	Deficit \$	Total \$
Balance – Beginning of period, as previously reported	20,357	193	(178,720)	(158,170)
Revision (note 6(b))	-	-	(3,729)	(3,729)
Balance – Beginning of period, revised	20,357	193	(182,449)	(161,899)
Stock-based compensation (note 7)	-	1	-	1
Net loss and comprehensive loss for the period	-	-	(7,356)	(7,356)
Balance - End of period	20,357	194	(189,805)	(169,254)

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

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Condensed Interim Consolidated Statements of Cash Flows (Unaudited)

(in thousands of Canadian dollars)

	12-week period ended		36-week period ended	
	May 10, 2026	May 4, 2025	May 10, 2026	May 4, 2025
	\$	\$	\$	\$
Cash provided by (used in)				
Operating activities				
Net income (loss) for the period	462	(413)	(15,170)	(7,356)
Items not affecting cash				
Change in amortized cost of Ordinary LP Units and Class A LP Units of the Partnership (note 6(b))	2,364	2,951	17,972	10,002
Depreciation and amortization	5,305	5,228	15,718	15,555
Stock based compensation (note 7)	109	-	2,525	1
Recovery of impairment of financial assets	-	(19)	-	24
Interest expense on long-term debt and SIR Loan	1,269	1,611	3,827	4,385
Interest on lease obligations (note 4)	868	957	2,659	2,915
Loss (gain) on disposal of property and equipment and other assets	261	(35)	100	551
Supplier and other rebates received	80	30	630	80
Distributions paid to Ordinary LP and Class A LP unitholders (note 6(b))	(2,840)	(2,499)	(8,288)	(8,047)
Net change in working capital items (note 8)	481	3,153	888	(724)
Cash provided by operating activities	8,359	10,964	20,861	17,386
Investing activities				
Purchase of property and equipment and intangible assets	(3,638)	(1,214)	(10,119)	(5,987)
Financing activities				
Decrease in bank indebtedness	-	(1,131)	-	-
Proceeds from issuance of long-term debt	2,000	-	2,000	9,500
Principal repayment of long-term debt	(792)	(1,070)	(2,375)	(8,641)
Proceeds from loans payable to shareholder	-	-	-	2,500
Payment of lease obligations (note 4)	(4,328)	(4,241)	(12,756)	(12,587)
Interest paid	(1,218)	(1,262)	(3,339)	(4,113)
Financing fees paid	(46)	(30)	(46)	(110)
Cash used in financing activities	(4,384)	(7,734)	(16,516)	(13,451)
Increase (decrease) in cash during the period	337	2,016	(5,774)	(2,052)
Cash - Beginning of period	7,318	2,382	13,429	6,450
Cash - End of period	7,655	4,398	7,655	4,398

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

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Notes to Condensed Interim Consolidated Financial Statements (Unaudited)

May 10, 2026

1 Nature of operations and fiscal year

Nature of operations

SIR Corp. (the Company) is a private company amalgamated under the Business Corporations Act of Ontario. As at May 10, 2026, the Company owned a total of 55 (August 31, 2025 - 54) Concept and Signature restaurants in Canada (in Ontario, Quebec, Nova Scotia and Newfoundland) (the SIR Restaurants). The Concept restaurants are Jack Astor's Bar and Grill® (Jack Astor's) and Scaddabush Italian Kitchen & Bar® (Scaddabush). The Signature restaurants are Reds® Square One (which also operates an Abbey's Bakehouse® retail outlet), Loose Moose Tap & Grill® and Edna + Vita®. The Company also owned one Dukes Refresher® & Bar (Duke's Refresher) location in downtown Toronto and a seasonal Abbey's Bakehouse in Muskoka, Ontario, which are considered Signature restaurants and are not currently part of Royalty Pooled Restaurants (note 6(b)).

On October 1, 2004, SIR Royalty Income Fund (the Fund) filed a final prospectus for a public offering of units of the Fund. The net proceeds of the offering of \$51,167,000 were used by the Fund to acquire certain bank debt of the Company (the SIR Loan) (note 6(a)) and, indirectly, through SIR Holdings Trust (the Trust), all of the Ordinary LP Units of SIR Royalty Limited Partnership (the Partnership) (note 6(b)). On October 12, 2004, the Partnership acquired from the Company the Canadian trademarks used in connection with the operation of the majority of the Company's restaurants in Canada.

The address of the Company's registered office is 5360 South Service Road, Suite 200, Burlington, Ontario. The consolidated financial statements were approved for issuance by the Board of Directors on June 22, 2026.

Fiscal year

The Company's fiscal year is made up of 52 or 53-week periods ending on the last Sunday in August. The fiscal quarters for the Company consist of sequential accounting periods of 12, 12, 12 and 16 or 17 weeks, respectively. The fiscal year for 2026 consists of 52 weeks (2025 – 53 weeks).

2 Basis of presentation

The Company prepares its condensed interim consolidated financial statements in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board (IFRS Accounting Standards) for interim financial reporting, including International Accounting Standard (IAS) 34, Interim Financial Reporting. The condensed interim consolidated financial statements should be read in conjunction with the annual consolidated financial statements for the years ended August 31, 2025 and August 25, 2024, which have been prepared in accordance with IFRS Accounting Standards.

The note disclosures for these condensed interim consolidated financial statements only present material changes to the disclosure found in the Company's audited consolidated financial statements for the 53-week period ended August 31, 2025 and the 52-week period ended August 25, 2024. There have been no changes to the Company's accounting policies from those disclosed in its consolidated financial statements for the years ended August 31, 2025 and August 25, 2024.

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Notes to Condensed Interim Consolidated Financial Statements (Unaudited)

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IFRS 9 and IFRS 7 Classification and Measurement of Financial Instruments

In May 2024, the IASB issued amendments to IFRS 9 and IFRS 7 to address matters identified during the post-implementation review of the classification and measurement requirements of IFRS 9 Financial Instruments. The amendments are effective for reporting periods beginning on or after January 1, 2026. The Company is assessing the impact of the standard on the condensed interim consolidated financial statements.

IFRS Accounting Standards issued but not yet effective

IFRS 18 Presentation and Disclosure in Financial Statements

On April 9, 2024, the IASB issued a new standard - IFRS 18, 'Presentation and Disclosure in Financial Statements' - in response to investors' concerns about the comparability and transparency of entities' performance reporting. The new requirements introduced in IFRS 18 will help to achieve comparability of the financial performance of similar entities, especially related to how 'operating profit or loss' is defined. The new disclosures required for some management-defined performance measures will also enhance transparency. The Company has commenced its evaluation of IFRS 18, which will be effective for annual reporting periods beginning on or after January 1, 2027, including for interim financial statements. At this stage, the Company has not yet assessed the impact of the standard on the condensed interim consolidated financial statements.

3 Disaggregated revenue

The Company has determined that a disaggregation of revenue using Concept and Signature restaurants is adequate for its circumstances. Food and beverage revenue by segment is determined as follows:

	12-week period ended May 10, 2026 \$	12-week period ended May 4, 2025 \$	36-week period ended May 10, 2026 \$	36-week ended May 4, 2025 \$
	(in thousands of dollars)			
Jack Astor's	40,623	39,987	119,058	115,714
Scaddabush	23,343	19,163	66,527	56,944
Signature Restaurants	5,750	5,678	16,994	16,372
	69,716	64,828	202,579	189,030

SIR Corp.Notes to Condensed Interim Consolidated Financial Statements
(Unaudited)**May 10, 2026**

4 Right-of-use assets and lease obligations

Right-of-use assets are included as follows in the consolidated balance sheet as at May 10, 2026:

	Property \$ (in thousands of dollars)	Equipment \$ (in thousands of dollars)	Total \$
At August 25, 2024	63,508	365	63,873
53-week period ended August 31, 2025			
Additions	5,248	4	5,252
Amortization	(13,818)	(77)	(13,895)
Impairments	(161)	-	(161)
Lease incentives	(1,120)	-	(1,120)
At August 31, 2025	53,657	292	53,949
36-week period ended May 10, 2026			
Additions	13,147	11	13,158
Disposals	-	(12)	(12)
Amortization	(9,457)	(51)	(9,508)
Lease incentives	(140)	-	(140)
Right-of-use assets – net at May 10, 2026	57,207	240	57,447

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For the 12-week and 36-week periods ended May 10, 2026, the lease obligation transactions were as follows:

	12-week period ended		36-week period ended	
	May 10, 2026 \$	May 4, 2025 \$	May 10, 2026 \$	May 4, 2025 \$
	(in thousands of dollars)			
Balance - Beginning of period	76,258	75,387	73,898	81,774
Additions	4,161	2,421	13,158	2,421
Disposals	(12)	-	(12)	-
Repayments	(4,328)	(4,242)	(12,756)	(12,587)
Interest	868	957	2,659	2,915
Balance - End of period	76,947	74,523	76,947	74,523
Current portion	17,650	17,702	17,650	17,702
Long-term portion	59,297	56,821	59,297	56,821

5 Bank indebtedness and long-term debt

The Company has a Credit Agreement with a syndicate of two Schedule 1 Canadian chartered banks (the Lenders). The Credit Agreement provides for a three-year facility for a maximum principal amount of \$68,000,000 consisting of a \$5,000,000 revolving term credit facility (the Operating Facility), a \$38,000,000 revolving term loan (the Term Facility) and a \$25,000,000 non-revolving term loan (the Delayed Draw Facility). The Company and the Lenders have also entered into a purchase card agreement providing credit of up to an additional \$1,500,000. The Term Facility was fully drawn at closing and was used to extinguish SIR's previous senior debt.

The Operating Facility is for general corporate and operating purposes, with full repayment due on May 15, 2028. As at May 10, 2026, no funds were drawn on the Operating Facility.

Advances on the Term Facility are repayable in quarterly instalments in an amount equal to 2.0833% of each advance. Advances on the Term Facility may be requested (subject to availability and lender approval), in a minimum amount of \$1,000,000 and in multiples of \$100,000, to finance capital spending on renovated restaurants. Advances will be repayable in equal quarterly instalments based on a twelve-year amortization, with the remaining outstanding principal balance due on May 15, 2028. As at May 10, 2026, \$35,625,000 was drawn on the Term Facility.

Advances on the Delayed Draw Facility are repayable in quarterly instalments in an amount equal to 2.2727% of each advance. Advances on the Delayed Draw Facility may be requested (subject to availability and lender approval), in a minimum amount of \$250,000, to finance capital spending on new restaurants. Advances are subject to interest only payments for the first four quarters and interest plus principal repayable thereafter in

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May 10, 2026

equal quarterly instalments based on an eleven-year amortization, with the remaining outstanding principal balance due on May 15, 2028. As at May 10, 2026, \$2,912,000 was drawn on the Delayed Draw Facility.

The Operating Facility, the Term Facility and the Delayed Draw Facility bear interest at the prime rate and/or the term CORRA rate plus an applicable margin that is dependent on the Senior Net Funded Debt to Adjusted EBITDA Ratio. A standby fee, dependent on the Senior Net Funded Debt to Adjusted EBITDA Ratio, is charged on the undrawn balance of each facility.

The Company has a Subordination Agreement with the Lenders, the Fund, and the Partnership. Under the Subordination Agreement, absent any default or event of default under the Credit Agreement, ordinary payments to the Fund and the Partnership can continue and the Partnership can exercise any and all of its rights to preserve the trademarks and related intellectual property governed by the License and Royalty Agreement. However, if a default or an event of default were to occur, the Fund and the Partnership agree not to take actions on their security until the Lenders have been repaid in full. However, payments by SIR, to the Fund and the Partnership, will be permitted for such amounts as are required to fund their monthly operating expenses, up to an annual limit. In addition, the Fund, the Partnership and SIR will have the right, acting cooperatively, to reduce payments of Royalties and/or interest on the SIR Loan by up to 50% without triggering a cross default under the Credit Agreement, for a period of up to nine consecutive months. SIR and each obligor provided an undertaking to cooperate and explore all options with the Fund to maximize value to the Fund's unitholders and SIR and its shareholders in exchange for the Subordinating Parties not demanding repayment or enforcing security as a result of any such Related Party Obligation Default. The Subordination Agreement also contains various other typical covenants of the Fund and the Partnership.

As at May 10, 2026, the Company has drawn \$31,657,000 on the Term Facility and the Delayed Draw Facility, net of cash excluding the cash balance of the Partnership.

As at May 10, 2026, the Company's liquidity was comprised of \$6,880,000 in cash on hand (which excludes cash on hand from the Partnership of \$775,000), \$5,000,000 available to borrow under the Company's Operating Facility, and \$24,463,000 available to borrow under the Company's Term and Delayed Draw Facilities.

Management believes these resources, combined with cash generated by operations, provides sufficient cash resources to fund its working capital requirements, scheduled debt repayments, and current commitments for estimated construction costs for new restaurants. However, availability under the Credit Agreement is subject to certain conditions, including certain financial and non-financial covenants as determined by the Lenders.

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The Company prepares budgets and forecasts to evaluate its ability to meet future cash obligations. The Company continues to assess changes in the marketplace, including economic conditions and consumer confidence. Based on these assessments, the timing of restaurant construction and opening schedules will be reviewed regularly by SIR's Management and adjusted as necessary.

Borrowings subject to financial covenants	Financial covenant	Frequency tested	Ratios to be compliant as at May 10, 2026	Ratios as at May 10, 2026
\$38,537,000*	Senior Net Funded Debt to Adjusted EBITDA Ratio (a)	Quarterly	Maximum of 3.50:1	1.60:1
\$38,537,000*	Fixed Charge Coverage Ratio (b)	Quarterly	Minimum of 1.10:1	1.99:1

*The fair value of the borrowings subject to financial covenants pursuant to the Credit Agreement is \$38,537,000, which excludes deferred financing fees of \$920,000.

The Credit Agreement defines the two financial covenants, calculated on a rolling four quarter basis, with reference to SIR on a consolidated basis, as follows:

(a) Senior Net Funded Debt to Adjusted EBITDA Ratio is the ratio of: the numerator of which is Senior Net Funded Debt, and the denominator which is EBITDA.

(b) Fixed Charge Coverage Ratio is defined for any period as the ratio of: the numerator of which is EBITDA, less the aggregate amount of Maintenance Capital Expenditures, cash Distributions and cash Taxes paid in such period, and the denominator of which is Funded Debt Service.

For the purposes of these financial covenants, the New Credit Agreement defines:

“EBITDA” as net income or net loss for the relevant period, calculated on a consolidated rolling four quarter basis, plus interest expense, income tax expense, depreciation and amortization, non-cash losses and expenses, expenses incurred and paid and proforma loss of revenue due to cybersecurity events (for the fiscal year ended August 31, 2025 only and up to a maximum aggregate amount, with limitations), cash distributions received from the Partnership, less non-cash income and cash rent payments.

“Adjusted EBITDA” as EBITDA for the relevant period, calculated on a consolidated rolling four quarter basis, plus restaurant closure costs and operating losses up to a maximum aggregate amount, certain pre-opening new restaurant opening expenses, any extraordinary or non-recurring cash expenses (as approved by the Lenders), less any extraordinary or non-recurring gains for the relevant period.

“Funded Debt Service” is the aggregate amount of interest paid or payable in cash plus the aggregate amount of scheduled principal payments and Capital Lease payments paid or payable in cash, both in respect of the Funded Debt, calculated on a consolidated basis.

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“Maintenance Capital Expenditures” are Capital Expenditures that were not made for the purpose of new restaurants or for the replacement, substitution or restoration of capital assets of the Company’s office premises or existing operating restaurants.

The Credit Agreement is secured by substantially all of the assets of the Company and most of its subsidiaries, which are also guarantors. The Partnership and the Fund have not guaranteed the Credit Agreement.

6 SIR Royalty Income Fund

(a) Loan payable to SIR Royalty Income Fund (the SIR Loan)

The \$40,000,000 SIR Loan bears interest at 7.5% per annum and is due on October 12, 2044. In conjunction with the Credit Agreement, on May 15, 2025, the Company, the Fund and the Partnership entered into a Subordination Agreement to subordinate and postpone their claims against the Company in favour of the Lenders. The Fund and the Partnership have not guaranteed the Credit Agreement.

As at May 10, 2026, the Company was in compliance with the covenants stipulated by the SIR Loan Agreement.

Interest expense charged to the consolidated statements of operations and comprehensive loss for the 12-week and 36-week periods ended May 10, 2026 was \$716,000 and \$2,139,000, respectively (12-week and 36-week periods ended May 4, 2025 - \$721,000 and \$2,138,000, respectively), which includes interest on the SIR Loan of \$697,000 and \$2,081,000, respectively (12-week and 36-week periods ended May 4, 2025 - \$702,000 and \$2,081,000, respectively) and amortization of financing fees of \$19,000 and \$58,000, respectively (12-week and 36-week periods ended May 4, 2025 - \$19,000 and \$57,000, respectively). Interest payable on the SIR Loan as at May 10, 2026 was \$331,000 (August 31, 2025 - \$250,000) and is recorded in trade and other payables.

The Company has recorded the SIR Loan at amortized cost. The Company has netted the financing fees against the SIR Loan and amortizes this cost over the term of the SIR Loan using the effective interest method. Unamortized financing fees netted against the SIR Loan as at May 10, 2026 were \$3,665,000 (August 31, 2025 - \$3,723,000).

The Company has the right to require the Fund to, indirectly, purchase its Class C GP Units of the Partnership and assume a portion of the SIR Loan as consideration for the acquisition of the Class C GP Units.

SIR Corp.Notes to Condensed Interim Consolidated Financial Statements
(Unaudited)**May 10, 2026****(b) Ordinary LP Units and Class A LP Units of SIR Royalty Limited Partnership**

	12-week period ended		36-week period ended	
	May 10, 2026	May 4, 2025	May 10, 2026	May 4, 2025
	\$	\$	\$	\$
	(in thousands of dollars)			
Balance - Beginning of period (as previously reported)	142,129	108,525	131,969	103,293
Revision	-	-	-	3,729
Balance – Beginning of period (revised)	142,129	108,525	131,969	107,022
Change in amortized cost of the Ordinary LP Units and Class A LP Units of the Partnership	2,364	2,951	17,972	10,002
Distributions paid to Ordinary LP and Class A LP unitholders	(2,840)	(2,499)	(8,288)	(8,047)
Balance - End of period	141,653	108,977	141,653	108,977
Less: Current portion of Ordinary LP Units and Class A LP Units of the Partnership	(11,358)	(9,991)	(11,358)	(9,991)
Ordinary LP Units and Class A LP Units of the Partnership	130,295	98,986	130,295	98,986

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The following is a summary of the results of the operations of the Partnership:

	12-week period ended		36-week period ended	
	May 10, 2026	May 4, 2025	May 10, 2026	May 4, 2025
	\$	\$	\$	\$
	(in thousands of dollars)			
Pooled Revenue*	66,499	63,752	193,386	177,162
Partnership royalty income*	3,990	3,825	11,603	10,630
Other income (expense)	98	13	89	24
Partnership expenses	(34)	(17)	(74)	(70)
Net earnings of the Partnership	4,054	3,821	11,618	10,584
The Company's interest in the earnings of the Partnership	(1,345)	(1,282)	(4,065)	(3,464)
Fund's interest in the earnings of the Partnership	2,709	2,539	7,553	7,120

*Includes revenue from the Royalty Pooled Restaurants. The Partnership owns the Canadian trademarks (the SIR Rights) formerly owned or licensed by the Company or its subsidiaries and used in connection with the operation of the majority of the Company's restaurants in Canada. Partnership royalty income is 6% of pooled revenue in accordance with the Licence and Royalty Agreement.

The long-term portion of the Ordinary LP and the Class A LP Units of the Partnership in the comparative figures has been recalculated to be consistent with the basis used in the current and prior year. Refer to the annual audited consolidated financial statements for the year ended August 31, 2025.

On October 12, 2004, the Partnership issued Ordinary LP and GP Units to the Fund for cash of \$11,167,000. The holders of the Ordinary LP Units and the Class A LP Units are entitled to receive a pro rata share of all residual distributions of the Partnership. The distributions are declared by the Board of Directors of SIR GP Inc., which is controlled by the Fund. Accordingly, the Ordinary LP Units and the Class A LP Units of the Partnership have been classified as a financial liability in the consolidated statements of financial position. The Ordinary LP Units and the Class A LP Units are accounted for at amortized cost, with changes in the carrying value of Ordinary LP Units and the Class A LP Units of the Partnership recorded in the consolidated statements of operations and comprehensive (loss) income.

During the 12-week and 36-week periods ended May 10, 2026, distributions of \$2,709,000 and \$7,553,000, respectively (12-week and 36-week periods ended May 4, 2025 - \$2,513,000 and \$7,137,000, respectively) were declared to the Fund through the Partnership. Distributions paid during the 12-week and 36-week periods ended May 10, 2026 were \$2,840,000 and \$8,288,000 (12-week and 36-week periods ended May 4, 2025 - \$2,499,000 and \$8,047,000, respectively). The Fund, indirectly through the Trust, is entitled to receive a pro rata share of all residual distributions. Distributions payable to SIR Royalty Income Fund from the Partnership as at May 10, 2026 were \$3,142,000 (August 31, 2025 - \$3,876,000).

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The Company, as the holder of the Class A GP Units, is entitled to receive a pro rata share of all residual distributions of the Partnership and the Class A GP Units are exchangeable into units of the Fund.

The Partnership owns the SIR Rights formerly owned or licensed by the Company or its subsidiaries and used in connection with the operation of the majority of the Company's restaurants in Canada. In 2004, the Partnership granted the Company a 99-year licence to use the SIR Rights in most of Canada in consideration for a Royalty, payable by the Company to the Partnership, equal to 6% of the revenue of the Royalty Pooled Restaurants (the Licence and Royalty Agreement).

Under the terms of the Licence and Royalty Agreement, on January 1 of each year (the Adjustment Date), the restaurants subject to the Licence and Royalty Agreement are adjusted for new SIR Restaurants opened for at least 60 days preceding such Adjustment Date. At each Adjustment Date, the Company will be entitled to convert its Class B GP Units into Class A GP Units based on the formula defined in the Partnership Agreement. Additional Class B GP Units may be converted into Class A GP Units in respect of these new SIR Restaurants if actual revenue of the new SIR Restaurants exceeds 80% of the initial estimated revenue. Conversely, converted Class A GP Units will be returned by the Company if the actual revenue is less than 80% of the initial estimated revenue. In December of each year, an additional distribution will be payable to the Class B GP unitholders based on actual revenue of the new SIR Restaurants exceeding 80% of the initial estimated revenue or there will be a reduction in the distributions to the Class A GP unitholders if revenue is less than 80% of the initial estimated revenue.

On January 1, 2026, one new SIR Restaurant was added (January 1, 2025 - four) to the Royalty Pooled Restaurants in accordance with the Partnership Agreement. As consideration for the additional Royalty associated with the addition of one new SIR Restaurant on January 1, 2026 (January 1, 2025 - four) as well as the Second Incremental Adjustment for the four new SIR Restaurants added to Royalty Pooled Restaurants on January 1, 2025 (January 1, 2024 - one), SIR converted its Class B GP Units into Class A GP Units based on the formula defined in the Partnership Agreement. In addition, there was a re-conversion of Class A GP Units into Class B GP Units for the permanent closure of one (January 1, 2025 - one) SIR Restaurant during 2025. The net effect of these adjustments to Royalty Pooled Restaurants was that SIR converted 124,306 Class B GP Units into 124,306 Class A GP Units on January 1, 2026 (January 1, 2025 - SIR converted 581,312 Class B GP Units into Class A GP Units), increasing the value of the SIR Rights by \$2,436,782 (January 1, 2025 - \$7,080,935).

In addition, the revenues of the four (January 1, 2024 - one) new SIR Restaurant added to Royalty Pooled Restaurants on January 1, 2025 were greater than 80% of the Initial Adjustment's estimated revenue and, as a result, the distributions of the Class A GP Units were increased by a special conversion distribution of \$144,584 in December 2025 and paid in January 2026 (January 1, 2024 - the revenues of the one new SIR Restaurant were greater than 80% of the Initial Adjustment's estimated revenue and, as a result, the distributions of the Class A GP Units were increased by a special conversion distribution of \$36,292 in December 2024 and paid in January 2025).

As at May 10, 2026, after the net effect of the adjustments to Royalty Pooled Restaurants on January 1, 2026, the Company's residual interest in the Partnership is 16.82% (August 31, 2025 - 15.78%). The Company continues to maintain control of the Partnership and, therefore, continues to consolidate the Partnership.

SIR Corp.

Notes to Condensed Interim Consolidated Financial Statements

(Unaudited)

May 10, 2026

(c) Advances receivable from SIR Royalty Income Fund

Advances receivable from SIR Royalty Income Fund as at May 10, 2026 were \$2,862,000 (August 31, 2025 - \$2,948,000). Advances receivable are non-interest bearing and due on demand. Advances receivable are recorded in trade and other receivables.

The Company, through the Partnership, has entered into an arrangement with the Fund and the Trust, whereby the Partnership will provide or arrange for the provision of services required in the administration of the Fund and the Trust. The Partnership has arranged for these services to be provided by SIR GP Inc., in its capacity as the Managing General Partner. For the 12-week and 36-week periods ended May 10, 2026, the Partnership provided these services to the Fund and the Trust for consideration of \$6,000 and \$17,000, respectively (12-week and 36-week periods ended May 4, 2025 - \$6,000 and \$17,000, respectively), which was the amount of consideration agreed to by the related parties.

7 Stock option plan

The Company has a stock option plan for certain of its executives and directors.

During the 12-week and 36-week periods ended May 10, 2026, nil and 99,500 stock options were granted, respectively, to certain executives of the Company (12-week and 36-week periods ended May 4, 2025 – none). The fair value of these options is calculated at the grant date and recognized in the current portion of provisions and other long-term liabilities. During the 12-week and 36-week periods ended May 10, 2026, nil and 24,800 stock options were granted, respectively, to the directors of the Company (12-week and 36-week periods ended May 4, 2025 – none).

As a result of a change in the fair market value of the shares of the Company and the issuance of the options noted above, during the 12-week and 36-week periods ended May 10, 2026, the Company has recognized stock compensation expense of \$39,000 and \$2,315,000, respectively, in the condensed interim consolidated statement of operations and comprehensive loss (12-week and 36-week periods ended May 4, 2025 – \$nil and \$1,000, respectively).

The options granted to directors cannot be exercised and redeemed for cash; therefore, the fair value of these options is calculated at the grant date and recognized in contributed surplus as at May 10, 2026. During the 12-week and 36-week periods ended May 10, 2026, the Company has recognized stock compensation expense of \$70,000 and \$210,000, respectively, in the condensed interim consolidated statement of operations and comprehensive loss (12-week and 36-week periods ended May 4, 2025 – \$nil and \$nil, respectively).

Details of the Company's stock option plan and key assumptions for the valuation of the stock options can be found in the notes to the Consolidated Financial Statements for the year ended August 31, 2025.

SIR Corp.Notes to Condensed Interim Consolidated Financial Statements
(Unaudited)**May 10, 2026**

8 Supplemental cash flow information to the consolidated statement of cash flows

The net change in working capital items is as follows:

	12-week period ended		36-week period ended	
	May 10, 2026	May 4, 2025	May 10, 2026	May 4, 2025
	\$	\$	\$	\$
		(in thousands of dollars)		
Trade and other receivables	(1,073)	(302)	(1,116)	1,953
Inventories	(115)	396	(222)	312
Prepaid expenses, deposits and other assets	(514)	(880)	(1,718)	(1,198)
Trade and other payables	2,287	3,957	3,450	(1,765)
Provisions and other long-term liabilities	(104)	(18)	494	(26)
	481	3,153	888	(724)